## CALIFORNIA'S NEON COMMUNITY OF PRACTICE

**JULY 2023** 

#### **COMMUNITY OF PRACTICE**

- > A collaborative learning environment.
- Supportive discussions to enhance the quality of services provided.
  - Best practice strategies and tactics
  - Financial infrastructure
  - Creative and innovated solution to challenges
  - Shared ownership of the discussions and a commitment to learning

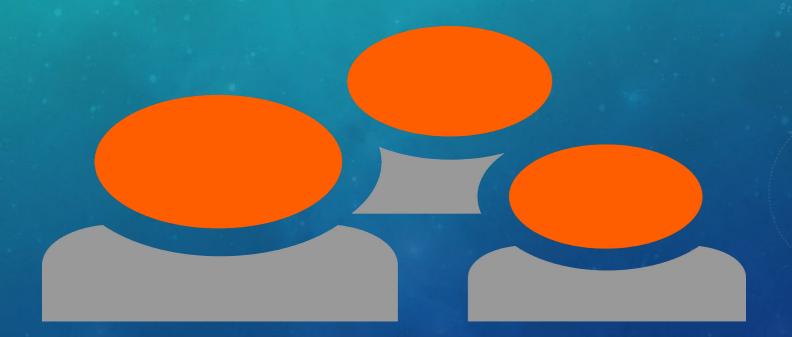
## QUESTIONS ABOUT A COMMUNITY OF PRACTICE?



#### PARTICIPATORY PROCESS



#### WHY DID YOU ATTEND THIS SESSION?



# BUILDING A FOUNDATION FOR EMPLOYMENT SUPPORT SERVICES

**JULY 2023** 

**CA NEON** 

### THE DEFINITION OF COMMUNITY-BASED EMPLOYMENT SERVICES

#### **MANAGING CHAOS!!!**



#### NAVIGATING THE LANDSCAPE



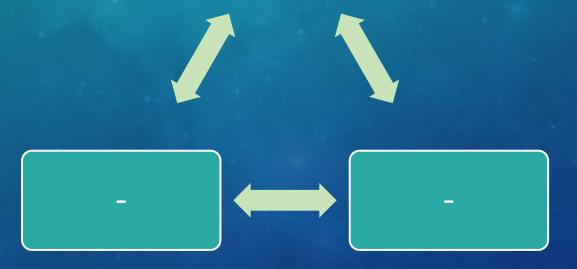
THE BUSINESS OF DOING BUSINESS WITH BUSINESS!

## TWO WORLDS: HUMAN SERVICES AND EMPLOYMENT



#### THREE CUSTOMERS

Job Seeker



#### THREE CUSTOMERS

2

Job Seeker



Employer



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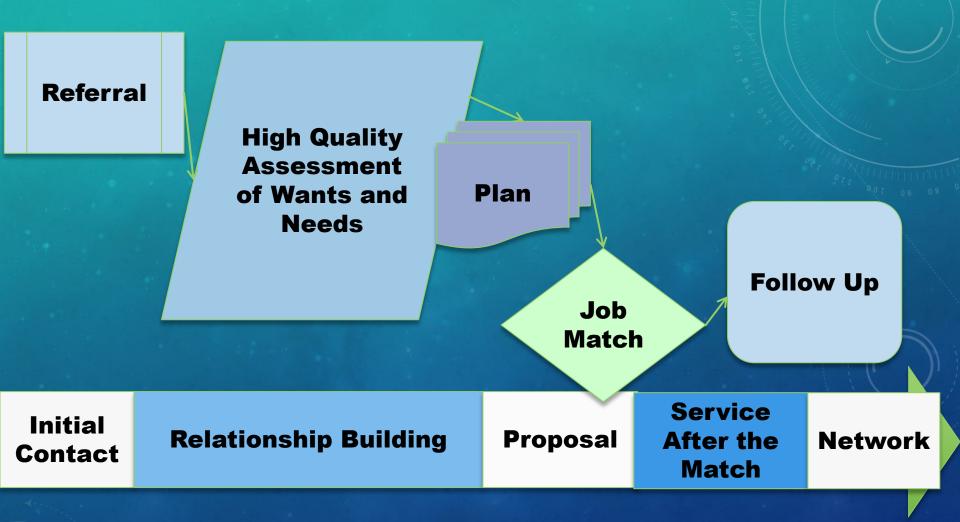
#### THREE CUSTOMERS 3

Job Seeker **Funding Employer** Source

#### JOB MATCH



#### **EMPLOYMENT FLOW**



#### SKILLS IN THE TOOL BOX

- JOB MODIFICATION, JOB RESTRUCTURING, and TRAINING
- TASK and SEQUENCE ANALYSIS
- FLOW DIAGRAMS
- TECHNOLOGY

# METRICS 16

#### DISCUSSION

What are the most important metrics for direct support services?



#### SMALL GROUP DISCUSSION

What are the best metrics for your team in order to improve services?





#### **ESTABLISHING A VISION**

- Aligns people in activities that cut across the organization.
- > Helps set priorities and facilitates goal setting.
- Clearly states, "this is who we are, this is what we do, and this is where we are going."
- Does your organization have a vision focused on competitive, integrated employment?

## THE LEADERSHIP EFFORTS FOR ALIGNMENT

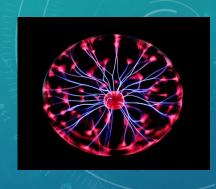
- > Information/Education Plan
- > Internal discussions with management/staff/boards
- Clarifying philosophy and values
- Working with Boards
- > Development of a vision of what services could look like
- Development of service models to get there
- Working with people served and families
- Working with funders and other community partners

#### THE PIECES

- Mission Statement (consistent with the Vision Statement)
- Strategic Plan and Operational Blueprint (consistent with the Vision Statement)
- Organizational Infrastructure (consistent with the Operational Blueprint)
- Team and Management Development Tools and Process
- Financial Plan (Consistent with Operational Blueprint)
- Infrastructure for Data Driven Decisions



#### **ENERGIZING GROWTH**



- Establish a transformation/growth team
- Utilize assessment tools to structure your Blueprint (such as the self assessment guide)
- Engage all stakeholders
  - Virtual town halls
  - Focus groups
  - Targeted work groups
- Create the Blueprint

## STRATEGIC AND OPERATIONAL PLANNING

- Strategic planning without an Operational Blueprint is only wrapping paper!
- ➤ The Operational Blueprint is the aligned projects and fiscal planning necessary to accomplish the strategic goals.
  - Communications
  - Financial infrastructure
  - Project Plans have defined and measurable objectives, as well as dependent sequencing.
    - PMBOK
    - DICE

#### A BLUEPRINT FOR CHANGE



## BEWARE OF THE DUALITY PERIOD: THE TWO HEADED MONSTER

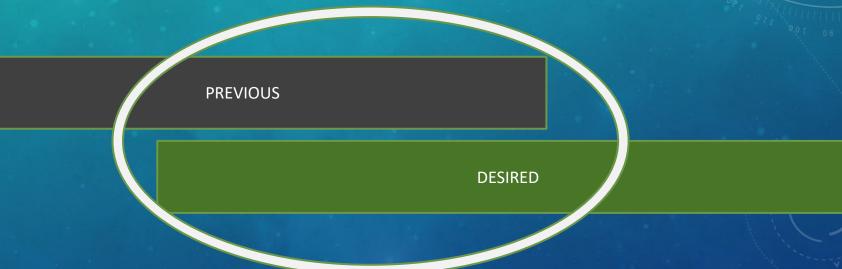


This can become our "Valley of Death"

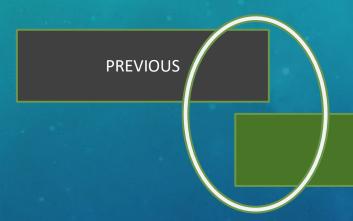
#### THE PAST AND THE FUTURE



#### THE PAST AND THE FUTURE,

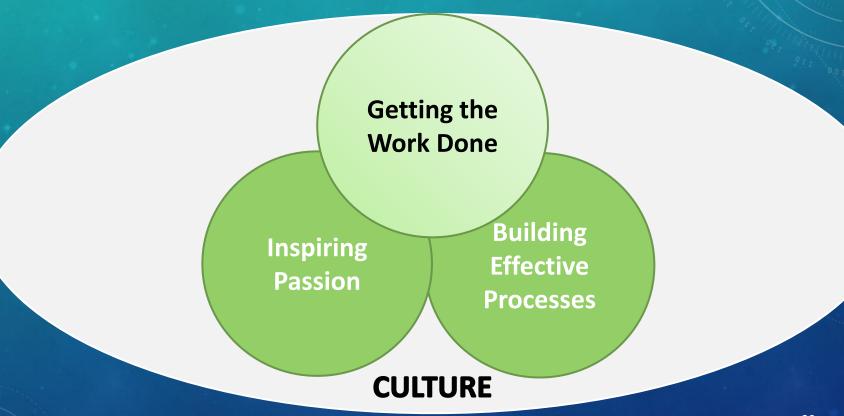


#### THE PAST AND THE FUTURE:



**DESIRED** 

#### LEADING THE WAY — THE CHALLENGE



## CHANGE DOES NOT HAPPEN IF ONE IS COMFORTABLE



#### WHAT ARE WE TRYING TO ACCOMPLISH?

- Consistently high quality Services
- Sustainability
- **Employment 1st best practice**

#### HIGH QUALITY SERVICES

> Customer focused and customer driven

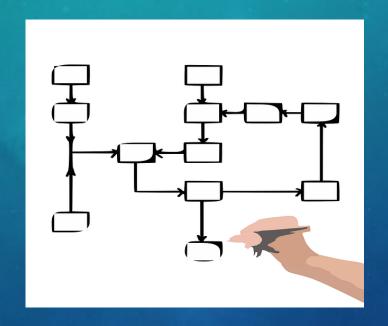
> Quality control, cost control and innovation

Continuity in the delivery of best practices and procedures

#### **SUSTAINABILITY**

- **\*** Lasting
- **❖** Affordable
- **❖** Self-Perpetuating Energy

#### DEVELOPING A BLUE PRINT



#### BLUE PRINT SEQUENCE

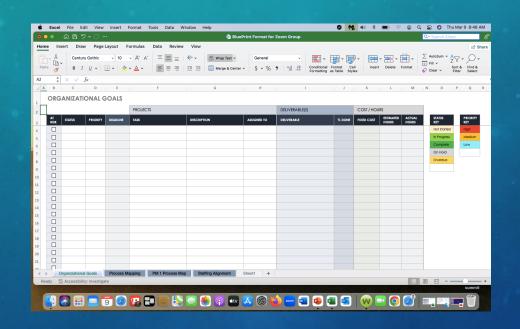
#### CONTINOUS COMMUNICATION

Vision

Design

Operational Plan

#### **BLUE PRINT FORMAT**

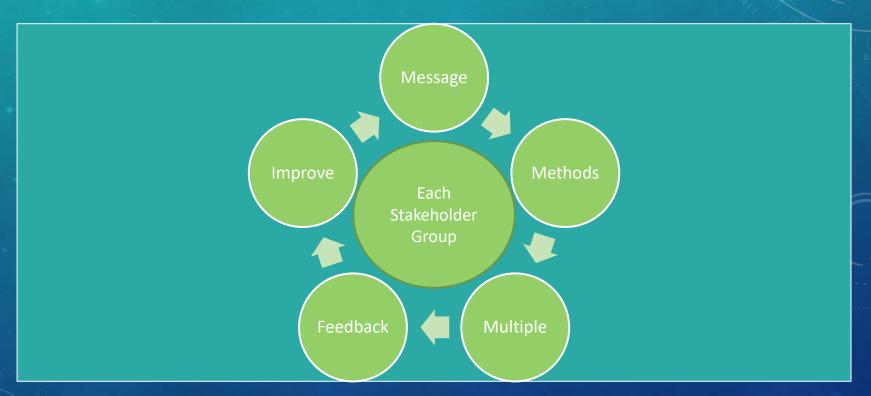


## COMMUNICATION: THE KEY TO SUCCESS

Communication considerations as it is woven into the Blueprint

- Consistency of the Message (e.g. organizational title; how we portray persons with disabilities; and team member job titles.
- o Inward and Outward Communication: Directional and Targeted Messaging
- Continuous attention to communicating progress and challenges
- Multiple vehicles of communication (e.g. posters; emails; announcements; and updates in meetings)

## A COMMUNICATION PLAN FOR ALL STAKEHOLDERS



#### **CONTACT INFORMATION**

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